

HANDLING MOTORCYCLE GANGS VIOLENCE IN THE JURISDICTION OF CIREBON POLICE RESORT

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ABSTRACT

Violence acts committed by motorcycle gangs in Cirebon area have increased and caused unrest in the community. The existence of motorcycle gangs often disturbs security and public order. Therefore, Cirebon Police Resort has the duty and responsibility to maintain security and public order and create a sense of security that the community desires in the jurisdiction. The study aims to find out how the violent acts committed by motorcycle gangs in Cirebon area, what efforts have been made by Cirebon Police Resort in terms of pre-emptive, preventive and repressive aspects, and what factors can influence the prevention of motorcycle gangs in Cirebon area. As an analytical tool, the research employs several concepts and theories, such as Management theory, Social Learning Aggression theory, Law Enforcement theory, SWOT theory, motorcycle gang concepts, countermeasures Concepts, and police operations management concepts. The author uses the qualitative approach and a case study research method. The sources of information are obtained from primary sources and secondary sources. Data is collected through interviews, observations and document studies. Data analysis is carried out through the processes of data reduction, data presentation and drawing conclusions. The results of the research are...

Keywords: *handling, motorcycle gangs, violence acts*

1. INTRODUCTION

1.1 Background

The forms of crime that occur in this world are increasingly getting more complex and growing, largely influenced by the development of civilization in society. "Crime is the shadow of civilization," meaning that crimes develops along with development of the world. The society is undeniably also responsible for

changing civilization together with law enforcement officials. Advances in technology, ease of transportation, access to information that makes it easier for us to connect with other parties quickly. Currently, one of the most disturbing and annoying crimes is violent behaviour committed by community groups. This behaviour has influenced the lifestyle of young people or other community groups to act aggressively towards

their environment. This violent behaviour is previously triggered by aggressive behaviours, which is an individual reaction to the environment that psychologically has a desire to attack something that is considered to be inhibiting or disappointing.

Violent behaviour has dragged today's young generation into a social situation that requires their actions to be a crime that uses violence. Social ties in a social group, they call it a motorcycle gang. This association has provided a space for youth or community groups to recognize and express themselves by carrying out their actions in violent crimes. The motorcycle gang is originally a term given to a group of teenagers who have the same hobby of activities related to automotive and motorcycle riding. In its development, this group of motorcycle lovers turned into a group that was no longer related to riding activities. The influence of motorcycle gang behaviour brought from western culture has changed the view of this group. Superiority and aggressive behaviours become a means to express themselves in achieving the desires of this motorcycle gang so that violence becomes a way for its members to fulfil their desires.

Motorcycle gangs in Indonesia are inspired by the media and news outlets who like to report acts against laws such as committing violence, robbery, mugging, and other criminal acts that injure victims. There have been many victims and even this

violence has spread to big cities, such as Bandung, Cirebon, Makassar, Lampung, Yogyakarta and Jakarta. The activities are the same, namely injuring victims and seizing their property and robbing mini markets. Those who are arrested and go through legal processes generally admit to joining in and even feel that their existence is recognized. They do not want to be called cowards and do not even want to be underestimated by their fellow motorcycle gang members. This is done by a group of young people who are still looking for their identity and are in an unstable condition and are easily influenced by the environment.

Cirebon Regency is one of the areas with potential and becomes a target for violent crimes committed by motorcycle gangs and the recruitment of motorcycle gang members. In this area, violent crimes involving motorcycle gangs often occur every year. These cases are in the form of murder, acts of violence against the victim without the aim of controlling the victim's property, but in general it is a collective act of motorcycle gang members who suspect the presence of other motorcycle gang members so that they stop the victim and commit acts of violence against the victim.

In connection with the motorcycle gang violence that occurs, Indonesian National Police, also known as Polri is an institution and state apparatus agency that works in the field of law enforcement that is directly in contact with the community. In this

process, Polri is expected to be able to become civilian police in carrying out their duties, functions and roles as protectors and public servants as well as maintaining public order and security in accordance with Law Number 2/2002 concerning the main tasks of Polri.

Polri's efforts to arrest the perpetrators of violent crime motorcycle gangs never stop and can always be revealed in the hope that it will reduce and provide a deterrent effect. However, the large number of crimes that have occurred shows that the repressive efforts that have been carried out so far have not provided a solution for overcoming the crimes committed by motorcycle gangs. As a result, motorcycle gang perpetrators continue to commit violent crimes and even other criminals appear.

Therefore, the author is interested in finding out more about how the policies, strategies and implementation of overcoming violent acts carried out by motorcycle gangs by Cirebon Police Resort in carrying out the pre-emptive, preventive, and repressive tasks. The paper discusses the police function in carrying out pre-emptive, preventive, and repressive duties done by Cirebon Police Resort in order to get a complete picture on the violent crime committed by motorcycle gangs and their handling efforts.

1.2 Problems

The problems in this paper include how the violent acts committed by

motorcycle gangs occur in the jurisdiction of Cirebon Police Resort, how to overcome the crimes which includes the aspects of pre-emptive, preventive and repressive, and what factors influence the response are.

1.3 Research Objectives

The objectives of the paper is to explore and reveal various things contained in the object of writing in order to obtain an overview and be able to understand the situations and events contained therein in depth. This objective is focused on obtaining a description of the actions of motorcycle gangs in the city of Cirebon, understanding how to tackle violent acts committed by motorcycle gangs in the jurisdiction of Cirebon Police Resort and what factors that influence the crimes as well as recommending/suggesting the factual conditions found in the field for the improvement of efforts to overcome the crimes.

2. LITERATURE REVIEW

2.1 Social Learning Aggression Theory

The development of psychological studies examines something different in studying a person's behaviour which is called learning theory. In psychology, this is referred to as behaviouristic research, stating that human behaviour is the result of learning. It means that aggressive behaviour can also be the result of learning outside of physiology. According to Albert Bandura (1973), human behaviour can be learned from imitating and observing behaviour.

These behaviours can be used to answer questions such as why today's youth are more aggressive. Albert Bandura's research explains that humans can learn through observation; they observe and imitate behaviour through certain media which there are at least three forms of media used, namely through directives, visuals that are seen every day or symbolic and through television media. Associated with aggressive behaviour that occurs through the process of imitation or imitation, it indicates the existence of an object that is imitated by the perpetrators of aggression.

2.2 Management Theory

Terry (2008) defines management in his book *Principles of Management* as “a distinguishing process of planning, organizing, mobilizing and controlling by utilizing both science and art to achieve predetermined goals.” From Terry's definition, we can see the function of management according to him. The following are the management functions according to Terry: (a) planning, namely as the rationale of the goals and preparation of steps that will be used to achieve the goals; (b) organizing, namely as a way to gather people and place them according to their abilities and expertise in the work that has been planned; (c) actuating, namely to move the organization so that it runs according to their respective divisions of work and to mobilize all existing resources within the organization so that the work or activities carried out can run

according to plan and achieve goals; and (d) controlling, namely to monitor whether the movement of this organization is in accordance with the plan or not.

2.3 SWOT Theory

SWOT analysis is a technique that can dissect cases. Freddy Rangkuti (2006: 18-19) states that “SWOT analysis is a tool for formulating strategies. Therefore, SWOT analysis is the identification of various systematic factors that formulate organizational strategy. This analysis is based on logic that can maximize strengths and opportunities but collectively can minimize weaknesses and threats. The strategic decision-making process is always related to the development of the mission, goals, strategies and policies of the organization. Thus the strategic planner must analyse the company's strategic factors (strengths, weaknesses, opportunities and threats) in the current conditions. This is known as situation analysis.” In this analysis, it describes how to use strategies and take advantage of strengths, opportunities and suppress existing weaknesses and threats when implementing these countermeasures.

2.4 Law Enforcement Concept

Law enforcement is an activity to harmonize the values that are outlined in the rules or views of solid values and attitudes as a series of final value translations to create and maintain peace in life. Factor is a condition or requirement for something to happen, so in relation to law enforcement, factor is one or

several conditions that can interfere with law enforcement. The indicators in measuring the level of legal awareness of the community are a benchmark for the level of legal awareness that exists in the community. These factors include legal factors, law enforcement factors, facilities or facilities factors, and community factors (Soerjono Soekanto, 1993: 5).

2.5 Countermeasures Concept

The term countermeasure in police's duties has two actions that can be carried out by police function officers, namely: (a) preventive actions, namely actions taken in order to prevent the occurrence of a crime directly and (b) repressive actions, namely actions taken against a person or group who violates the laws and all regulations by demanding and imposing sanctions or penalties on the people or the groups who commit acts that violate the established laws and regulations.

2.6 Violence Concept

In general, violence according to Nitibaskara (2001: 204) refers to all behaviour that is contrary to the laws, either in the form of threats or has been a real action that results in damage to property, physics or results in the death of a person.

Besides being committed individually, it can also be committed collectively. Collective violence can be divided into three categories: (i) primitive collective violence is generally non-political in nature, for example, beatings in the form of beatings, brawls

between students, and motorcycle gangs seem to fall into this category; (ii) reactionary collective violence is generally a reaction against the authorities, perpetrators and their supporters not only from a local community, but anyone who feels they have an interest with a collective goal that opposes a policy or system that is considered unfair and honest, and (iii) modern collective violence is a tool to achieve the economic and political goals of a well-organized and structured organization.

2.7 Motorcycle Gang Concept

According to Kartini Kartono (2006: 12) the existence of motorcycle gangs grows and develops in big cities, and is responsible for many crimes in the form of theft, destruction of other people's goods, intentionally violating and opposing the authority of adults and conventional morality committing acts of violence by terrorizing the environment. In general, members of this motorcycle gang are very aggressive, like to fight with anyone without a clear reason, with the aim of measuring their own strength, and causing troubles in the environment.

2.8 Police Operation Management Concept (MOP)

Police Operation Management, based on the Regulation of the National Police Chief Number 9 of 2011 concerning Police Operation Management, is a process of planning, organizing, actuating and controlling in order to carry out police operations to achieve the goals that have been set effectively

and efficiently. The purpose of police operations is to maintain a conducive situation for the condition of security and public order in realizing internal security by directing all strengths and reinforcements, consisting of personnel, facilities and infrastructure, including budgets, accompanied by special administration carried out through actions that are deterrence, prevention, and prosecution in accordance with predetermined goals and objectives. Deterrence means that the target is the potential for interference and is pre-emptive in nature; prevention means the target is a disturbance threshold and is preventive in nature; and repressive means that the target is a real disturbance in the form of a crime. In overcoming violent crimes committed by motorcycle gangs, the form of police operations carried out is law enforcement operations related to dealing with various security disturbances, which are closed operations that prioritize police not in uniform. In addition to law enforcement, security and public order operations are also carried out which prioritize prevention and deterrence, through active community development, to increase public awareness and participation by prioritizing uniformed police.

3. METHODS

The study employs the qualitative approach and the method of the study is a case study. The discussion of the study focuses on

handling efforts carried out by Cirebon Police Resort using pre-emptive, preventive, and repressive aspects in dealing with the violence committed by motorcycle gangs. The sources of data/information for the research are the parties who are the key informants, including Cirebon Police chief, head of operations, head of intelligent unit, head of partnership and community development unit, head of sabhara unit, head of traffic unit, head of *turjawali* unit, head of education and engineering unit, head of criminal investigation, head of violent crime unit, parents of perpetrators of motorcycle gang suspects, motorcycle gang suspects, community leaders, and civil officials from local government, such as heads of sub-districts and heads of villages. Data is collected through interviews and observations as well as literature study. Data is analysed through data reduction, data presentation, and data conclusion or verification processes.

4. RESULTS & DISCUSSIONS

4.1 Overview on Cirebon Regency

Cirebon Regency has an area of 990, 36 km². It extends from northwest to southeast. Its land surface is divided into two parts: lowland areas and highland areas. Administratively, it consists of forty sub-districts which are further divided into 412 villages and 12 sub-districts. Meanwhile, Cirebon Police Resort has thirty-one police sectors. The population of Cirebon Regency is about 2,067,196 people. The headquarters of Cirebon Police

Resort and the office of Cirebon Regency are located in Sumber Sub-district in the south. The current and real number of personnel of Cirebon Police Resort is 1,387 personnel. According to the regulation, the number of the personnel must be 1,973 personnel, meaning that there is still a shortage of 586 personnel. Regarding the comparison of police and community, the ratio is 1:1,739, meaning that a police officer serves 1,739 people.

4.2 The Situation of Motorcycle Gangs in Jurisdiction of Cirebon Police Resort

Cirebon Regency is an area with potential and is a target for violent crimes committed by motorcycle gangs. As it is known, motorcycle gangs are very different from motorcycle clubs. The activities of motorcycle clubs can be said to have been officially recognized and are usually incorporated in official organizations, while motorcycle gangs are officially known and their activities seem to be criminal acts and often disturb the public. In Cirebon City, there are four big motorcycle gangs whose existence and behaviour often cause disturbances to public security and order. The four motorcycle gangs are Moonraker (M2R), Brigade Seven (Brigez), Grab On Road (GBR) and Exalt To Coitus (XTC).

Based on a mapping conducted by the violent crime unit of Cirebon Police Resort CID, it is known that the territory of Brigez is located in Sumber (Taman Sumber, Gor Ranggajati) and

Klayan area (Adhidarma Village, Gunungjati Sub-district); the GBR is located in around Warung Bubur Plered red light intersection, Setu Kulon Village, Plered Sub-district, Blok Kavling Housing in Marikangen Village, Plumbon Sub-district, Cipejeuh Shophouse Complex, Lemahabang Sub-district); the XTC is located on Jalan Syech Datuk Khafi, including Trusmi Kulon Village, Plered Sub-district, Warung in front of the Watube gas station at Jalan Fatahillah, Taman Sumber and the Cirebon Regency Government Office Complex, next to Plumbon Square, including Plumbon Village; and MOONRAKER is located at the Cempaka Arum Housing, Talun Sub-district.

4.3 Efforts conducted by Cirebon Police Resort to handle violent motorcycle gangs

The directive policy of West Java Police Regional Police Chief regarding the situation and conditions generated by the existence of motorcycle gangs is to issue a telegram regarding the steps instructed to the heads of the regional unit to prevent the increasing number of motorcycle gang actions that tend to cause loss of both property and life. The important points in the West Java Police Region Chief's order to the heads of work units in the jurisdiction are conducting pre-emptive and preventive efforts against motorcycle gangs, integrating the coordination of police, public prosecutors, and judges to take firm actions against motorcycle gangs, applying stricter

regulations in issuing police records (SKCK) for people who are indicated to follow motorcycle gangs, improving the roles of *bhabinkamtibmas* (NCOs assigned to couch and supervise public order and security in one or two villages) to warn the community as well as the motorcycle communities not to get involved with motorcycle gangs, and to establish and increase the awareness of motorcycle communities to change their behaviours from destructive to constructive ones.

a. Pre-emptive, preventive, and repressive aspects

In general, law enforcement strategies carried out by Cirebon Police Resort and its personnel are pre-emptive, preventive and repressive measures. *Pre-emptive action* is conducting by providing counselling about the activities of gangs/motorcycle gangsters to public figures, religious leaders, and youth leaders through the traveling Friday forums in mosques and seminars. Another activity of Cirebon Police Resort is to provide counselling on every Monday in the first week in which Cirebon Police Resort officials act as the ceremony commanders and deliver speeches or messages on the bad sides of motorcycle gangs. *Preventive measure* is conducted by increasing the implementation of integrated and targeted patrols, especially at vulnerable hours of the occurrence of crimes carried

out by gangs/motorcycle gangs in certain areas and places. Cirebon Police Resort also cooperates with schools to conduct raids in each school in an integrated manner. Repressive measure is conducted by holding routine operations in an integrated manner. Cirebon Police Resort takes repressive actions against the members of gang/motorcycle gangs who commit criminal acts or traffic violations and for those who have violated the law, Cirebon Police Resort continues to make coercive efforts through the investigation process.

b. Factors influencing the implementation of efforts to handle violent motorcycle gangs

There are various factors that influence the efforts to handle motorcycle gang violence in the jurisdiction of Cirebon Police Resort, both internal and external factors, including:

1) Internal factors

Internal supporting factors include the Basic Legal Foundation where the availability of software in the form of legislations, such as Law Number 2 of 2002 concerning Indonesian National Police, Law Number 8 of 1981 concerning Criminal Procedure Code, and Polri Chief Regulation Number 8 of 2011 concerning Police Operations Management.

Then the leadership support is in the form of the police chief's firm policy and the spirit of the integration of the members according to the job description. Then from the budget perspective, both preventive and repressive aspects are supported by DIPA RKA-AL budget so that it supports operational activities in the field. Then in terms of human resources, the thoughts and responsibilities of the Cirebon Police Resort are so great that they make them mature in realizing their maximum performance. The existence of the ability of its members, that each member, especially members of Cirebon Police Resort is equipped with the ability of each function in taking actions to handle motorcycle gangs. Early detection actions are conducted by digging up information on motorcycle gangs, both about their activities and other activities that have the potential to disrupt public security and order. Then the information is followed up with more preventive measures. This can be seen by the presence of informants in motorcycle gangs. Although this, according to sources or informants who

incidentally are members of the National Police, is very risky as long as their role is supported by the leadership, the task can be carried out properly.

External inhibiting factors include the limited number of personnel of Cirebon Police Resort. The police resort still lacks of 586 personnel. It should have 1,973 personnel. This results in the less than optimal implementation of the duties of the police resort in the field. If compared with the total population density in Cirebon Regency (2,936,302 people), the police-community ratio is 1:1,739. This is very unbalanced for the implementation of security in Cirebon Regency. Furthermore, several special tools are heavily damaged. This can result in ineffective implementation of security for perpetrators of crime or their actions.

2) External factors

External supporting factors are related and relevant Agencies where the establishment of cooperation with several local government agencies makes the cooperation stronger in realizing the same vision, namely security and public order. This is because the community is very

disturbed and annoyed by the actions of motorcycle gangs which often cause victims when carrying out their actions, even though it only begins with hanging out on the side of the roads. Then, information obtained from the motorcycle community or recidivists through intelligence makes the work of Cirebon Police Resort easier, especially in providing information about motorcycle gangs. Then, the cooperation with community through community empowerment through Community Police Communication Forum (FKPM) and other activities have created good and valuable cooperation between the police and the agencies.

External inhibiting factors of Cirebon Police Resort is the aspect of information technology due to the fact that the behaviour of motorcycle gangs is influenced by the ease of Internet access where many internet cafes are open 24 hours non-stop so that they can easily get information on the culture of violence from other places. In addition, there is no limit to electronic media conveying news, films that contain violence so that they are easy to be observed and imitated by motorcycle gangs. Then, in

terms of religious aspect, even though the area is popularly called the *Wali* (a person who spread Islam and there are many Islamic boarding schools), there are still many community members who lack religious education, resulting in their children being out of control in controlling their emotions. Then, in terms of education aspect of parents of motorcycle gang perpetrators and motorcycle gang perpetrators, on average their parents only graduate from elementary school and motorcycle gang perpetrators on average dropped out of school because of their delinquency. The existence of schools that are the main bases or places for gathering and recruiting members is a serious threat to both students because schools are a very fertile productive area for motorcycle gang members. Then, in terms of the economic aspect, there is the ease of obtaining a motorized vehicle both in terms of purchasing on credit and convenience from the parents. This can also pose a threat to law enforcement. Then, in terms of aspect of association, the social pattern of young people, especially who are still at school age becomes a threat. Their association is not well controlled, so a free

life becomes their way of life.

4.4 DISCUSSIONS

The author tries to connect between theories and concepts that are used as an analytical knife to find solutions to problems:

a. Analysing motorcycle gang violence in the jurisdiction of Cirebon Police

Based on the theory of social learning aggression as the development of the psychology study which examines something different in learning about a person's behaviour which is called learning theory. In psychology, this is referred to as behaviouristic research, which says that human behaviour is the result of learning, meaning that aggressive behaviour can also be the result of learning outside of physiology. Albert Bandura (1973) has argued that human behaviour can be learned from imitating and observing behaviours.

If it is related based on violent behaviour by motorcycle gangs in the Cirebon Police area, it is motivated by easy access to information from the media, both print media and electronic media about violent behaviour and crime committed by motorcycle gangs, the behaviour of perpetrators who want to be recognized for their existence in the Cirebon area has disturbing and making the atmosphere of the community becomes uneasy because it

often creates problems such as violence, seizures, beatings, etc.

This is because of the connection that was explained by the Cirebon Police Criminal Investigation Unit and Cirebon Police Intelligence Head who conveyed the modus operandi of motorcycle gangs when carrying out their actions. Their modus operandi is to group up in groups at 00.00 WIB in the morning, triggered by drinking alcohol and when meeting with the public or other motorcycle gangs who If they don't like it, they will be directly beaten. There is also a gathering point for motorcycle gangs at the gas station near the Depok police station, Palimanan Bridge, this motorcycle gang is usually called the XTC, GBR, BRIGEZ, and MOONRAKER gangs. They always carry sharp weapons.

When connected with the concept of motorcycle gangs, according to Kartini Kartono, it is stated that the existence of motorcycle gangs grows and develops in big cities. In general, members of these motorcycle gangs are very aggressive, like to fight with anyone without a clear reason, with the aim of just measuring their own strength, and making trouble in the environment. Most motorcycle gangs are involved in various kinds of unlawful behaviour that happens in society. There is a relationship between the concept of motorcycle gangs

according to Kartini Kartono and those found in the Cirebon police jurisdiction, namely the perpetrators of motorcycle gang violence characterized by the age of motorcycle gang perpetrators aged 14 to 22 years. The background of the life of motorcycle gang perpetrators in the family experienced a broken home. Motorcycle gang perpetrators dropped out of school due to excessive juvenile delinquency such as skipping school, daring to fight teachers, making fights at school and outside of school. The families of motorcycle gang perpetrators came from low economies. Lack of communication and parental attention makes perpetrators desperate to get involved in motorcycle gangs.

Based on the findings of the Cirebon Police Criminal Investigation Department data, it is stated that cases of violent crimes involving members of motorcycle gangs in 2013 reached 15 cases which were netted and for which 2 suspects could be convicted. These cases are in the form of murder cases, acts of violence against the victim without the aim of controlling the victim's property but in general it is a collective act of motorcycle gang members who suspect the presence of other motorcycle gang members so that they stop the victim and commit acts of violence against the victim. In 2014, the Cirebon Police

arrested around 41 suspected perpetrators of molesting a motorcyclist to death and about 10 were convicted. The 41 suspects who were arrested were members of a motorcycle gang in Cirebon who at the time of the incident were suspected of having known and had committed or had also assisted in the violence. In 2015 it was a proud achievement for the Police, there were no cases of motorcycle gangs.

b. Analysing the Efforts Made by the Cirebon Police to Deal with Violence by Motorcycle Gangs.

In order to decrease the violent actions committed by motorcycle gangs in Cirebon area, Cirebon Police Resort will do several management improvements in achieving the desired goals as follows:

- 1) *Planning*—this must be carried out by groups to achieve the goals outlined. Planning also talks about how and where an activity needs to be carried out and who is responsible for implementing the activity. In this case, Cirebon Police Resort carries out a planning function to achieve the target, namely handling the violent acts of motorcycle gangs. The person in charge of carrying out law enforcement operations here is the Cirebon Police Resort Chief, including the one with the most authority to

make decisions in the field. In its implementation, the Chief of Cirebon Police Resort is assisted by the head of Operational Unit in setting up forces, plotting members, determining how to act and coordinating the implementation of tasks in the field, including preparing warrants for members to use in carrying out their duties in the field.

2) *Organizing*—this includes:

a. The distribution the components of activities needed to achieve goals into groups. Dividing tasks to a manager to hold the grouping because the division of tasks here will be very useful in terms of helping coordination.

Separating and dissimilar work units that require close coordination can be placed into equal parts. In addition, the division of tasks will facilitate supervision by placing a leader in each unit. Besides, with the division of tasks, then further define the authority among groups or organizational units. In this case, organizing is very closely related to humans so that livelihoods and assignments to organizational units are

included as part of the organizing element.

b. In any event, organizing creates a work role within a formal structure and is designed to enable people to work together effectively to achieve common goals. The head of operational unit as an assistant to the Chief of Cirebon Police Resort determines the actions and activities that will be carried out by the combined functions of the members of the police resort. Furthermore, the head of operational unit delegates the duties and responsibilities of carrying out tasks in the field to each head of unit to manage its members respectively. Then, the head of operational unit also provides a task limit or known as the dimensions of duties and responsibilities between members of the police resort. Organizing is done in order to create relationships between functions, personnel and physical factors and the activities that must be carried out are united so that they can be directed at achieving a common goal, namely handling

violent acts committed by motorcycle gang.

- 3) *Actuating/Implementation*—this is an action movement that includes activities carried out by a manager to initiate and continue the activities determined by the planning and organizing elements so that the goals can be achieved. Actuating also includes determining and satisfying the human needs of employees, rewarding, leading, developing and compensating them. Directing is a management function that stimulates actions so that they are actually implemented. Because these actions are carried out by people, direction includes giving orders and motivation to the personnel who carry out these orders. In this case, Cirebon Police Resort is carrying out actions in the form of pre-emptive, repressive and preventive actions. Personnel are directed to carry out activities in the form of disbanding motorcycle gangs that are considered to have caused potential vulnerabilities in certain locations. In addition, personnel also carry out patrols at several points or hotspots where motorcycle gang members often gather. If there is motorcycle gang activity, such as illegal

racing, the members will take immediate action. Personnel also conduct raids against motorcycle gangs in the jurisdiction.

- 4) *Control*—this is carried out with the involvement of elements of internal control, namely each head of units and head of police sectors conduct controls and supervisions, assisted by the provost in carrying out tasks in the field. In addition, the leadership element is also directly involved in supervising the members carrying out their duties. If in the development of the implementation of the task there are developments or even obstacles, then directly with the existing mechanisms they can be reported to the leadership. In addition, supervision is also carried out by making reports, both written reports and verbal reports on what has been done.

Overall, from the management process, Cirebon Police Resort has carried out the stages of optimal management as stated by George Terry. Cirebon Police Resort carries out law enforcement duties against motorcycle gangs in the capacity of acting in pre-emptive, preventive, and repressive manners.

In terms of pre-emptive aspects, Cirebon Police Resort has taken actions that are

accordance with police operational management and the concept of police science which involves several functions in overcoming violent acts committed by motorcycle gang, such as the Partnership and Community Development unit which delivers information every Saturday night to villages about the importance of establishing and maintaining security and public order as well as takes part in Monday ceremony in schools. Another unit, traffic function visits schools in socializing good and correct driving directions for mutual safety. Intelligence unit carries out early detection in the form of collecting data on the members of motorcycle gangs who have been arrested, mapping the areas where motorcycle gangs often hang out, and establishing relationships with motorcycle gang informants.

In terms of preventive aspects, Cirebon Police Resort has taken actions that are in accordance with the operational management of Polri and the concept of police science which involves all functions in handling the violent acts committed by motorcycle gang, in which the Cirebon Police Chief orders the head of the Cirebon Police operational unit to always conduct joint raids of all functions every Saturday night and hold patrol at 8 – 11 p.m. which is continued by

each police sector at 11 p.m. – 2 a.m. by dividing the supervision sector into three sectors: the western sector, the middle sector, and the eastern sector apart from that every Saturday afternoon a joint motorcycle club rally is held in Cirebon Police Resort field. The Sabhara function or unit also conducts *turjawali* activities as its main tasks. Besides, it also assists in joint- raids. The Traffic function at certain hours conducts raids in schools, regarding the completeness of motorcycles and fines teenagers who violate traffic regulations.

In terms of repressive aspects, based on the function of the Criminal Investigation Department in conducting the analysis found at Cirebon Police Resort on investigation activities in accordance with Article 1 paragraph (2) and Article 3 of the Regulation of Polri Chief Number 14 of 2012 concerning Management of Criminal Investigations, Cirebon Police Resort has involved CID related to criminal acts. In the implementation of the Criminal Investigation function, it takes firm actions against suspected motorcycle gangs by carrying out a criminal process that has sufficient evidence and is involved in a criminal act according to applicable procedures until it is delegated to the prosecutor's office in accordance with applicable procedures. The best

achievement of the efforts is in 2015, in which there are no criminal cases involving motorcycle gangs.

c. SWOT analysis on the factors influencing the prevention of violent actions committed by motorcycle gangs in the jurisdiction of Cirebon Police Resort

Based on various information received from the results of interviews and observations made by the researcher, it can be known that the factors influencing the handling of motorcycle gang violence in Cirebon Police resort jurisdiction can be directly analysed using the SWOT analysis theory as follows:

- 1) Strengths/Internal supporting factors of Cirebon Police Resort include the legal basis, leadership support, DIPA RKA-AL budget, human resources and early detection.
- 2) Weaknesses/Internal inhibiting factors of Cirebon Police Resort include the lack of Cirebon Police personnel and the heavily damaged special tools possessed by Cirebon Police Resort.
- 3) Opportunities/External supporting factors of Cirebon Police Resort include cooperation of Cirebon Police Resort with local government agencies, informant empowerment,

and community participation cooperation.

- 4) Threats/External inhibiting factors of Cirebon Police Resort include information technology which is easy to obtain, the lack of religious education in the family, low education level, low economic income, and the rise of uncontrolled free association.

5. CONCLUSIONS & RECOMMENDATIONS

5.1 Conclusions

Based on the discussion above, the author can draw conclusions as follows:

- a. The average age of motorcycle gang perpetrators who are caught during the raids or operations or when they commit the crimes is 15-22 years old. The perpetrators commit the crimes when they have gathered and consumed liquor. They mostly experience family problems (broken home). They mostly graduate from elementary schools and lack of religious education. The worse thing is the influence of electronic media and the internet increasingly supports the process of imitating and observing aggressive behaviours, such as theft, violence, and even murder.
- b. The efforts made by Cirebon Police Resort in handling the violent acts committed by motorcycle gangs ranging from pre-emptive to repressive actions. The police resort also

involves all units it has and cooperates with other relevant local government institutions.

- c. The most influential factors in overcoming motorcycle gang violence in the jurisdiction of Cirebon Police Resort are influenced by several factors, both supporting and inhibiting ones.

5.2 Recommendations

Based on the discussion and the conclusions above, the author recommends Cirebon Police Resort to:

- a. learn deeply on the characters of the perpetrators of violent acts committed by motorcycle gangs by doing other research;
- b. conduct more effective and efficient efforts and more cooperative efforts with other stakeholders in the local government and private sectors;
- c. give reward to personnel who does excellent achievement in handling violent actions committed by motorcycle gangs;
- d. ask for more personnel to maximize the implementation of tasks in the field;
- e. increase the community's awareness on the dangers of violent actions committed by motorcycle gangs;

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